

<b>TITLE</b>	<b>1Q FY26 CONFERENCE CALL DIGEST</b>
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<b>ABOUT</b>	THIS CAPSULE CONTAINS CONFERENCE CALL NOTES OF COMPANIES WHICH POSTED GOOD RESULT 1Q FY26. CRITERIA FOR SELECTION BEING MINIMUM 15% SALES GROWTH AND 20% PAT GROWTH YOY. NOTE THAT THIS DIGEST IS EX FINANCIALS DUE TO MY LIMITED KNOWLEDGE ABOUT THE SECTOR.
<b>DISCLAIMER</b>	AUTHOR IS AN UNDERGRAD STUDENT & IS NOT SEBI REGISTERED ANALYST. CONSIDER THIS REPORT AS ACADEMIC NOT A GUIDE FOR BUY/SELL RECOMMENDATIONS.

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# ACUTAAS CHEMICALS LTD

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- Targeting 25% revenue growth for FY26 with stronger margins
- Joint venture in South Korea (Indichem) with KRW 30 billion investment and 75% stake
- Korea JV to manufacture specialty chemicals for chip production with strong customer visibility
- Commercial production from Korea JV expected by late 2026 or early 2027
- Electrolyte additive CapEx of INR 177 crores for 2,000 metric ton each of VC and FEC
- Electrolyte additive production expected to start Q4 FY26 with 1.5x asset turn target
- Additional INR 40–50 crores CapEx for new electrolyte additive products
- New battery chemical products to start revenue from FY27
- Three new CDMO projects expected to commercialize by Q4 FY26
- Each new CDMO project has revenue potential of INR 50–100 crores
- Strong pharmaceutical intermediate pipeline with patent expiry beyond 2040
- Long-term CDMO supply contract with patent expiry beyond 2033
- PMDA GMP certification completed for Unit 2 at Ankleshwar
- 15.8 megawatt solar plant commissioned to offset electricity costs
- Full solar plant benefits visible from Q3 FY26 onwards
- Pilot plant CapEx started at Sachin unit for completion within one year
- Total FY26 CapEx expected around INR 250 crores
- Margin improvement commitment with 50–100 basis points enhancement expected
- Export focus for electrolyte additives business independent of domestic market delays
- Semiconductor business expansion targeting Korea, Japan and Taiwan markets

# AETHER INDUSTRIES LTD

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- Site 3+ dedicated to Milliken expected to commence production by Q4 FY26
- Site 5 first two production blocks targeted for commissioning by end of Q3 FY26
- Site 5 LSM products targeting \$30–40 per kilo pricing range – first time manufactured in India
- Capex cost per plant at Site 5 approximately INR160–180 crores with target asset turn of 1.75x
- 10-year exclusive contract manufacturing agreement with Milliken for strategic product
- Expanding R&D facilities with INR30–40 crores capex – increasing from 8 to 15 labs additional
- Adding 130 fume hoods including 4 engineering labs to current 65 fume hoods
- Baker Hughes orders expected to increase significantly
- 12–18 CEM projects in advanced discussion stages nearing finalization
- Contract negotiation timelines shortened from 1–1.5 years to 4–6 months
- More than 50 R&D projects ongoing, majority non-agro and non-pharma
- Vision for equal revenue contribution from four sectors: pharma/agro, oil & gas, material science, sustainability/renewables
- Target working capital cycle reduction to 165–170 days by end FY26, 150 days in 2–3 years
- Plans to double revenue from FY24 base in 3–4 years
- Optimum plant operation expected within 18 months from commercial production start
- Fast-tracking of client projects due to global manufacturing shifts away from China/Europe

# AGI GREENPAC LTD

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- Growth guidance of 8% to 10% for FY26
- 15% to 20% growth trajectory from FY27 onwards post new capacities
- Strategic aim of doubling top line every 4 years
- Target to achieve 2.5x business size over next 5–6 years
- INR 1,000 crore investment in aluminum cans manufacturing in two phases
- First phase: 950 million aluminum cans capacity by Q3 FY28
- Second phase: expanding to 1.6 billion cans by FY30
- New 500-ton daily capacity glass plant in Madhya Pradesh (25% capacity boost)
- Aluminum cans business expected EBITDA margins of 17% to 19% at full scale
- Asset turnover of 1.2x for aluminum cans business (INR 1,250 crore revenue potential)
- Currently operating at 95%+ capacity utilization across existing plants
- Specialty glass capacity utilization below 80% with debottlenecking scope to 95%+
- Export target remains at 15% aspiration
- 15% export target for specialty glass segment expected within this year
- Strong cash generation capability – paid off INR 600–700 crores debt in last 3 years
- Net debt of INR 207 crores after prepaying INR 193.5 crores in July 2025
- Glass business expected ROCE of 25%+ for new investments
- Aluminum can business expected ROCE of 17% to 19%
- Single platform offering for comprehensive packaging solutions to existing customers
- India aluminum can penetration at 4–5% vs 50–55% in developed markets

# ALLIED BLENDEES & DISTILLERS LTD

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- P&A portfolio targeting 50% volume contribution from current 46.2%
- EBITDA margin expansion to 15%+ over next 3 years from current 13%
- Backward integration projects delivering 300 basis points EBITDA margin improvement from Q4 FY27
- PET manufacturing facility commissioning in Q2 FY26 with INR 30+ crores annual savings
- Single malt distillery launching Q4 FY26 with margin benefits from April 2026
- ENA distillery operating at 100% capacity with expansion approvals under process
- UK FTA expected to add 200 basis points margin improvement from Q4 FY26
- International footprint expansion from 17 countries to 35+ countries target
- ABD Maestro targeting high single-digit market share in 20+ million case Super-Premium segment
- Golden Mist brandy expansion to 5 southern states within FY26
- ICONiQ White targeting market leadership position with strong international expansion
- A&P spend increase by 75-100 basis points this year and next year for brand investments
- Single malt distillery commercial operations starting April 2026
- Super-Premium to Luxury segment doubling from 12 million to 20+ million cases in 4 years
- Maharashtra MML category volume upside with expanded manufacturing capacity
- Rock Paper Rum investment closure and market expansion in Premium rum segment

# AMBER ENTERPRISES INDIA LTD

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- Expects consolidated margins to reach 8–9% by FY26 end
- Guidance to outpace RAC industry growth by 10–12% for the year
- Commercial AC vertical onboarded new multinational customer in Q1 – will contribute growth from Q4 onwards
- 3-year strategic cooperation agreement with GMCC for compressor supplies – expansion operational by November 2025
- Quality control orders for washing machines to be implemented by October 2025
- Filed applications under electronic manufacturing component scheme: INR 990 crores for multilayer PCBs and INR 3,200 crores for HDI PCBs
- Power-One acquisition closure expected within 15–20 days – targeting INR 325 crores revenue in FY26
- Unitronics acquisition closure planned in next 60–75 days for 40.24% controlling stake
- Electronics division target of \$1 billion revenue in next 3 years with 11.5–12% EBITDA margins
- Railway division expects to double revenue over next 2 financial years
- Sidwal's greenfield facility for HVAC expected to commence operations by Q4 FY26
- Yujin Machinery JV facility to begin product trials by September 2025
- Defense cooling products gaining traction and expected to contribute meaningfully
- HDI expansion operational by Q4 FY27 with first year revenue target of INR 750–800 crores
- Aiming to become net debt-free company by next financial year end
- QIP enabling resolution of INR 2,500 crores filed for AGM on August 11



# ANAND RATHI WEALTH LTD

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- Target of Rs. 1 lakh crores AUM by end of FY26 (currently at Rs. 87,797 crores)
- Wants to double revenue from FY24 base in 3–4 years
- Guidance of Rs. 1,175 crores revenue and Rs. 375 crores PAT for FY26
- Aiming for 50–50 split between trail income and upfront income
- Long-term PAT growth guidance of 20–25% annually
- Net mobilization strategy to remain agnostic to market sentiment
- International expansion with licenses being obtained for UK and Bahrain offices
- 10-year track record in Dubai office providing foundation for further international expansion
- GIFT City subsidiary development for NRI investments
- Strategy to capitalize on NRI money flowing into India over next decade
- Next 100 RMs already being trained for internal promotions
- Operating leverage from maturing RMs reaching revenue thresholds
- RM base stratification into 3 categories (less than 3 years, 3–5 years, 5+ years) for better productivity tracking
- Focus on structured products diversification beyond single index exposure
- Plans A, B, C, D ready for structured products market evolution
- Target equity mutual fund share moving towards 54% of total AUM

# APAR INDUSTRIES LTD

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- Conductor division guidance maintained at INR 30,000+ per tonne EBITDA
- Premium product mix increased to 43.5% in Q1 FY26 vs 37.1% last year
- Current order book stands at INR 7,779 crores with INR 3,135 crores new orders in Q1
- Running at full capacity on most conductor products with expansion coming in Q3-Q4
- AL59 has completely replaced traditional ACSR market domestically
- Reconductoring demand expected to accelerate due to right-of-way constraints
- INR 1,300 crores CapEx program underway – INR 150 crores spent in Q1, INR 350 crores planned next few months
- Cable business guiding for 25% value growth despite tariff uncertainties
- Premium cable segments growing – wind sector recovery driving elastomeric cable demand
- Data center supply opportunities expanding – added to Microsoft global approved vendor list
- Domestic transformer oil volume grew 20% – industrial lubricants up 15.9%
- New storage terminal at JNPT will enable bulk exports and reduce external storage costs
- U.S. market remains \$55 billion with 40% still imported despite new local plants
- Pent-up transmission demand building – only 17% of annual target achieved in Q1
- Planned transmission line addition of 24,400 circuit kilometers in FY26 – 2.5x FY25 levels
- Wind replacement opportunity emerging as old windmills get upgraded to 3+ MW capacity
- Hybrid solar-wind projects creating new demand for specialized cables
- Additional capacity expansion of INR 400 crores within conductor division as part of CapEx

# ARVIND SMARTSPACES LTD

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- Targeting 30–35% presales growth for FY26
- Planning 5 launches totaling INR 3,000–4,000 crores fresh inventory this year
- Adding new projects with cumulative top line of INR 5,000 crores across Ahmedabad, MMR, and Bengaluru
- Unrealized operating cash flows exceeding INR 4,000 crores expected over next 3–4 years
- Capital deployment of INR 900–1,000 crores planned over next 3 quarters
- Investment allocation: 40% Bangalore, 40% Ahmedabad, 20% MMR
- Ambition to become top 10 real estate developer in India
- Decentralized organization structure with city-level Chief Business Officers
- Leadership transition with Priyansh Kapoor as CEO for operational decisions
- Scaling up team size from current 450 employees for next year's volumes
- Higher outright component in business model vs traditional JD-heavy approach
- Vertical mix to increase as Bangalore and MMR markets scale up
- Establishing MMR market presence with redevelopment and second home capabilities
- Strong brand resonance with Gujarati community in Mumbai for market entry
- Consolidation opportunity in favor of organized players in real estate sector

# BLUE JET HEALTHCARE LTD

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- Phase II expansion in Unit II fully operational
- Unit III Mahad construction on schedule for H2 FY'26 commissioning – continuous processing plant design
- INR 400 million committed towards R&D capabilities in amino acid derivatives and late-stage intermediates
- Unit III CapEx increased from INR 250 crores to INR 300 crores (INR 200 crores remaining to be spent by FY'27)
- State-of-the-art R&D center at Hyderabad costing INR 40 crores – focus on peptides, GLP-1 intermediates, biocatalysis
- Tracking 20 new opportunities with high client interest – 6 are in late Phase III or commercial phase
- Plan to add 1,000 KL capacity in next 2–3 years
- Acquiring large land parcel for globally competitive CDMO in three phases
- Phase I includes four blocks: two for contrast media, one for high-intensity sweetener, one multipurpose
- Multipurpose plant at Mahad and state-of-the-art R&D center at Hyderabad for peptide building blocks
- GMP-compliant 30 reactor multipurpose plant with high automation for H2 FY'27 commissioning
- Backward integration at Unit III Mahad for CMI segment using flow synthesis
- New iodinated intermediate commercial from Q2 – significant net realization per kg improvement
- New sweetener from successive generation for existing clients
- Additional launches expected in H2 across PI, API and Contrast Media platforms
- Strong customer demand visibility with long-term contracts
- Structural tailwinds from supply chain de-risking by global innovators
- Asset turn target of 2.5 to 3 over next five years
- 45 peptide fragments ready for commercialization based on customer interest
- 70% energy consumption from wind and solar

# CARTRADE TECH LTD

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- Q1 normally weakest quarter – expects growth as season picks up from July onwards
- Employee costs expected to be stable for rest of year after Q1 increments
- ESOP costs expected to continue declining from current INR 3.8 crores quarterly
- OLX launching 3 new products by end of September/beginning October
- OLX growth engine starting to fire with early signs of momentum
- Remarketing business expects improvement from Q1 levels as April–June typically weakest
- Repossession volumes higher than past levels providing growth tailwinds
- 95% of 75 million monthly consumers come organically
- TAM for group considered "almost limitless" across all verticals
- Digital adoption in automotive still only 15–16% vs 30–40% in other countries
- Tier 2/Tier 3 penetration driving growth as 4G/5G expands
- Large AI intervention initiatives underway across platforms
- Target market underpenetrated in India automotive industry
- Cash position of INR 1,024 crores available for M&A opportunities
- Margins expected to improve further in subsequent quarters due to operating leverage

# CEINSYS TECH LTD

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- Recently rebranded to CS Tech Ai
- Strategic expansion into AI and ML-enabled applications through new vertical
- Target to achieve 60–40, 70–30 revenue split in favor of international business within 3 years
- Expecting fresh order book of INR 800–900 crores during FY26
- Jal Jeevan Mission opportunities worth INR 400 crores expected to materialize
- Mobilized USD 28 million for inorganic growth targets
- Two M&A opportunities in due diligence stage, both serving US and Europe markets
- Focus on higher-margin technology solutions business (30% margins vs 15–16% in geospatial)
- Technology solutions contribution increased from 51% to 54% of total turnover
- International revenue grew 20% quarter-on-quarter
- Investment of INR 10 crores for US market expansion
- Developed AI engine for faster and more accurate data processing
- Targeting utility segments in US – energy, telecom, and road assets
- Chennai development center fully operational for nearshore customer requirements
- Surej KP taking over as CEO from January 1, 2026
- Pipeline opportunities beyond government include 3D BIM and AEC for geospatial
- Strategy to apply new technologies (AI, IoT, controls) in geospatial arena for improved margins

# CHALET HOTELS LTD

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- Target to cross 5,000 total keys (operating + pipeline) in current financial year from 4,500 keys
- Pipeline of 1,200 rooms under various stages of development beyond current 3,300+ operational rooms
- Delhi Airport hotel opening scheduled for next year
- CIGNUS 2 office tower at Westin Powai scheduled for completion in FY '27
- Planned CapEx of INR 20 billion by FY '27 primarily through internal accruals
- Expecting INR 4–4.5 billion net exit from Koramangala residential project within next 24 months
- Commercial real estate occupancy expected to reach 90% from current 77%
- Exit rental run rate target of INR 30 crores by year-end from current INR 25 crores
- Confident of double-digit RevPAR growth for next 3–4 years
- Well capitalized for acquisitions with debt target of staying within 3.5x EBITDA
- Pursuing mix of greenfield and shell lease opportunities
- Strategy to continue big boxes in big cities within drivable distances from key airports
- 20% leisure portfolio target within overall mix
- Commercial real estate built on hotel land providing zero land cost and high returns

# COROMANDEL INTERNATIONAL LTD

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- Granulation project adding 7.5 lakh tons capacity commissioning in Q4 FY'26 or Q1 FY'27
- Backward integration project (phosphoric and sulfuric acid) 70% complete, commissioning in Q4 FY'26
- BMCC stake increase from 53.8% to 71.5% to secure captive rock sourcing for 25% of annual requirements
- Expanding geographical presence in Central and Northern India ahead of Kakinada capacity addition
- NACL acquisition completion pending SEBI approval – expected in Q2 FY'26
- Target to double BMCC output to 600,000–800,000 tons in next 2 years from current 300,000–400,000 tons
- Plans to double drone spraying coverage to 0.5 million acres in current year
- Additional INR 300–500 crores investment planned across Specialty Nutrients and Bio products over 2–3 years
- Multipurpose plant setup at Dahej for new age technicals under evaluation
- Specialty fertilizer manufacturing capacity creation being evaluated due to China supply constraints
- Nano NPK product portfolio expansion planned beyond current Nano DAP
- Joint venture with Sakarni Plaster for phospho gypsum based green building materials
- 400 new retail stores addition planned during the year
- Expansion into slow release, controlled release, and coated fertilizers
- Target to increase share of unique grades and value-added products
- Export market expansion for Bio products with focus on microbials beyond neem-based products
- CRAMS business development leveraging NACL facilities and expertise
- Long-term funding consideration for growth projects as interest rates remain favorable



# DEEPAK FERTILISERS & PETROCHEMICALS CORP

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- Both Gopalpur TAN and Dahej acid projects 90% and 63% complete respectively – commissioning expected Q4 FY '26
- Gopalpur will be only ammonium nitrate plant on East Coast at scale – unique positioning advantage
- Target 70% capacity utilization in first year for new plants
- Strategic move from commodity to specialty – 80% of revenue now from specialty products
- Specialty products command 15% to 40% price premium over commodity pricing
- Export quota enhanced from 20,000 to 50,000 metric tons per year
- Plan to export TAN from Gopalpur to Australia once operational
- Enhanced stake in Australian subsidiary to 85% for knowledge transfer and value-driven business model expansion
- Total cost of operations (TCO) model proven and ready for scale-up in B2C mining segment
- Will be among largest TAN producers globally post Gopalpur commissioning
- Backward integration strategy for risk mitigation and margin protection
- Multiple facilities across coasts providing lowest freight costs to customers
- Integrated player from LNG gas to ammonia to finished products
- Target to replace 400,000 tonnes annual TAN imports to India
- Domestic TAN market projected to grow 6–7% CAGR creating additional 250,000–300,000 tonnes demand every 3 years
- Plant operational efficiency improved from 78% to 86% over 5 years

# DIXON TECHNOLOGIES (INDIA) LTD

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- Filing applications for display module, camera modules and precision components under ECMS scheme next week
- Q2 volume growth expected at least 15% quarter-on-quarter ahead of festive season
- 0.8 million square feet mobile manufacturing campus in Noida expected completion by March 2026
- 74:26 JV with Longcheer approval expected shortly – will secure all Longcheer volumes (~25 million units)
- PN3 approval for 51:49 JV with Vivo advancing well – targeting 18–20 million additional volumes
- 51% stake acquisition in Q Tech for camera modules – targeting INR5,000 crores revenue in 4–5 years from current INR2,000 crores
- Display module JV with HKC trials to commence Q4 FY26, mass production Q1 FY27
- Capacity expansion: 4 million mobile displays, 1.8 million notebook displays, 2–2.5 million automotive displays planned
- Refrigerator capacity expansion to 2 million from 1.2 million – confident of 50% growth this fiscal
- Telecom business targeting INR5,000 crores revenue in next year from current INR1,410 crores
- 60:40 JV with Inventec for notebooks, servers, desktop PCs operational by Q1 next fiscal
- 74:26 JV with Chongqing Yuhai for precision components filing under ECMS shortly
- Export revenue targeting INR7,000 crores in FY26 from INR1,600 crores last year, scaling to INR11,000–12,000 crores
- Target 60–65 million mobile phone volumes by FY27 including Vivo JV
- Mobile margin expansion of 120–130 bps expected in FY27 despite PLI going away
- Component backward integration to increase bill of material from 15–17% to 35–40%

# DYNAMIC CABLES LTD

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- New plant commissioning expected in second half of FY26 with Rs. 35 crores CAPEX
- Peak revenue capacity of Rs. 200–250 crores from new plant (6x–7x of investment)
- E-beam facility for solar cables in new plant to increase market share
- Solar cable TAM estimated at Rs. 6,000–7,000 crores with rapid expansion
- Strong order book of Rs. 734 crores providing 6–9 months execution visibility
- 15,000 square meters additional land purchased for future CAPEX
- 15,000–20,000 square meters remaining land available for further expansion
- US market entry expected by end of FY26 or early FY27 post UL approvals
- Product pipeline under R&D for new cable diversification
- Target to grow at 1.5x industry growth rate
- Will be debt-free from long-term debt by year end
- EBITDA margin guidance maintained at 10%–10.5%
- Price variation clauses in most orders to manage commodity volatility
- Export order book at 15% with growth expected in FY26
- Current capacity can achieve Rs. 1,150–1,200 crores revenue potential

# ECLERX SERVICES LTD

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- Expects sequential growth in Q2 over Q1
- Full year ACV expected to be higher than FY25
- Opening new delivery centers in Cairo (Q2) and Lima (live in Q1)
- Pipeline remains robust across U.S. and Europe
- Deal sizes increasing, driving larger opportunities
- H2 expected to be stronger than H1
- Will continue investing in growth initiatives
- Leverage new delivery centers to grow footprint with existing and new clients
- Focus on larger deals requiring upfront investment
- 8,000 employees upskilled in Gen AI (40% of workforce)
- Technology team being trained on GitHub Copilot targeting 25% productivity gains
- Embedding Gen AI in domain-specific applications and IP
- Strong traction in KYC client onboarding opportunities (mix of tech, data and operations)
- Cross-sell momentum in CX services and omnichannel offerings
- Interest in productized services around compliance, market intelligence and low-code/no-code
- Vendor consolidation benefiting the company
- Dedicated team focused on M&A for adjacent areas and synergistic value
- Investment in sales hunting capability for U.K. and Continental Europe
- Inroads made into B2C banking segment alongside B2B strength
- Analytics and Automation structural change bringing synergistic client view

# ELECON ENGINEERING COMPANY LTD

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- Target to increase export share to 50% of total revenue by FY30
- Expecting defense orders of INR 200 crores in Q2 with larger INR 1,000+ crores order (P-17 Bravo) in Q4 or next year
- OEM business revenue target of INR 70 crores this year, potential for INR 100+ crores at first phase level
- 18 OEM customers now vs 11-12 earlier, with commercial production starting from January 2026
- INR 400 crores capex planned for Gear division over next 3 years to generate additional INR 500 crores revenue
- Additional INR 35 crores capex for MHE division in current year
- MHE division revenue guidance of INR 650 crores for FY26
- Expecting USD 1.8 million MHE export order in Q2 and USD 12 million order in Q4/Q1 next year
- Clear revenue visibility up to 2027 for domestic business
- 25% CAGR growth target for next 3 years driven by overseas expansion
- Margins expected to normalize to 24% from Q2 onwards as new capacity ramps up
- MHE sustainable margin of 23% with current quarter at 27%
- Strong order book visibility: INR 710 crores for Gear, INR 400 crores for MHE
- Service team established in USA for refurbishment business expansion
- Planning European refurbishment setup expansion

# EMUDHRA LTD

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- Target revenue guidance of INR 675–700+ crores for FY26
- Cryptas acquisition adds INR 25 crores quarterly run rate (3 quarters contribution expected)
- AI CyberForge acquisition for \$4.8 million to fill secrets management gap in product suite
- U.S. data center audit completion expected by mid–August for local certificate issuance
- 20 new U.S. customers acquired with potential for order size expansion over time
- U.S. product business currently INR 18–20 crores per quarter with growth potential
- Enterprise order book grew 28% year–over–year
- Expansion into Central Asia with Kazakhstan operations launch
- Strategic partnerships with LankaPay (Sri Lanka) and Pacific Technology (Nepal) – each targeting \$1 million revenue within 1–1.5 years
- Mobile PKI approval from Ministry of IT pending – will enable mobile–based signing
- NESL approval for eStamping in non–BFSI sectors pending – will unlock retail and SME markets
- Two U.S. conferences planned (September and November) to engage enterprise CIOs/CTOs
- Margin guidance maintained at 16–16.5% PAT margin despite Cryptas integration challenges
- Focus on INR 10–20 crores deal sizes versus previous INR 4–5 crores deals
- Partnership strategy with large system integrators to avoid competition while expanding reach

# GE VERNOVA T&D INDIA LTD

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- India transmission sector requires 20,000 circuit kilometers of high-voltage lines and 125 gigawatt substation capacity annually through 2032
- Investment exceeding INR 9 trillion (USD 110 billion) required for transmission expansion
- Order backlog of INR 129.6 billion providing 3+ years revenue visibility
- Export mix expected to sustain at 30% of revenues on long-term basis
- Export margins approximately 500 basis points higher than domestic
- HVDC projects (South Olepad-Khavda and Barmer-South Kalamb) expected to be awarded this financial year
- States moving towards TBCB model opening new market opportunities
- CapEx of INR 2.5 billion planned – INR 1.4 billion for HVDC valves/controls, INR 1.1 billion for capacity debottlenecking
- Data center demand expected to graduate from 220 kV to 400 kV and potentially 765 kV
- SF6-free switchgear technology adoption expected to accelerate in medium term
- EBITDA margin improvement target – endeavor to perform better than 19% achieved in FY25
- Growth guidance of 15% volume growth achievable over next 3–4 years without HVDC
- Non-HVDC pipeline expected to grow 6–8% this year
- Pricing environment stabilizing with ability to pass through raw material cost increases
- Cash available of INR 8 billion for potential future investments after announced utilizations

# HDFC ASSET MANAGEMENT COMPANY LTD

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- Wants to double revenue from FY24 base in 3–4 years
- Secured SEBI approval to set up Specialized Investment Fund (SIF) opening new product avenue
- Building comprehensive investment platform across mutual funds, PMS and alternative strategies
- New ESOP/PSU scheme with INR205–210 crores noncash expense over vesting period
- Currently raising credit fund under alternative investment segment
- Significantly expanded passive product offerings including smart beta and sectoral/thematic funds
- Target to build leadership across every product category where present
- Broadening employee ownership to 50% of workforce (800+ people) for talent retention
- Focus on scaling alternatives business beyond current venture capital fund of fund
- Constructive outlook on debt funds with industry seeing highest ever flows in debt/liquid category
- Systematic book crossed INR40 billion monthly run rate with strong SIP momentum continuing
- Vision to serve wide range of investors through diversified investment solutions platform



# HIND RECTIFIERS LTD

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- Propulsion system field trials starting shortly – targeting 50,000 kilometer approval within 2–3 months
- Development orders received for advanced propulsion systems for passenger locomotives
- Targeting 10% market share of 1,500 annual locomotive tenders (150 propulsion systems)
- Each propulsion system valued at INR 1.8 crores approximately
- Advanced passenger propulsion system commands INR 60–80 lakhs premium over regular systems
- Moving from development source (20% tender allocation) to approved source within 1 year
- Backward integration CapEx of INR 50 crores this year to reduce vendor dependency
- New product launches expected within 6–8 weeks for diversification
- Export breakthroughs – first Railway exports to Germany and US markets
- Targeting to become Tier 1 supplier for Vande Bharat and EMU trains
- Order book execution timeline of 12–18 months with INR 1,022 crore current backlog
- Sustained locomotive production plans of 1,500–1,800 units annually over next 4–5 years
- Green hydrogen partnership with Swiss company under exploration
- Minimum 30% revenue growth guidance maintained for FY26
- Manufacturing capacity scalable without constraints for foreseeable future
- Targeting 60 transformers per month production sustainably

# INDIAN HOTELS CO LTD

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- Target of achieving 700 hotels portfolio by 2030 under Accelerate 2030 strategy
- Nearing milestone of 400+ hotels portfolio during current month
- Guidance to open 30+ new hotels this year with momentum accelerating from September
- Management fee growth of 17% supporting margin expansion through capital-light strategy
- Strong capex guidance of INR 1,200 crores in FY26 for assets under construction, renovations, expansions and digital initiatives
- Long-term capex guidance of INR 5,000 crores over next 4-5 years
- Platform strategy with Tata Sons for strategic asset investments while staying capital-light
- Revenue guidance of double-digit growth for hotel segment for the year
- 20% top line growth guidance for airline catering business
- Three hotels opening on balance sheet including Taj Grand Hotel Hessischer Hof in Frankfurt
- Ginger brand expansion at key airports – Mumbai, Goa MOPA, Bangalore, Kolkata
- Doubling revenue from loyalty members base which crossed 11 million
- Target to skill 100,000 youth by 2030 (currently at 31,000)
- International hotels showing strong momentum with 13% RevPAR growth
- London property investments of GBP 22 million for upgrades and expansions
- New businesses vertical showing 27% growth year-on-year
- Tree of Life reaching 20+ resorts portfolio with 18 in operation
- Qmin grown to 93 outlets across multiple formats
- amā Stays & Trails portfolio of 309 bungalows with 138 in operation

# INVENTURUS KNOWLEDGE SOLUTIONS LTD

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- IKS 3.0 strategy – transitioning from platform provider to outcomes co-owner
- Strategic upstream partnerships with provider groups through equity investments
- 30-year perpetual contract with Western Washington Medical Group through MSO structure
- Target ROEs north of 20% from strategic investments
- Full platform implementation guaranteed at client from day one (vs. gradual rollout)
- Live lab for continued platform evolution and Epic EHR integration
- Model creates blueprint for physician aggregation sustainability in declining reimbursement environment
- Capital deployment focused on physician growth and clinic expansion (not physician cashouts)
- Protective governance rights despite 48% ownership stake
- Future majority ownership possibility not ruled out
- AI-native platform evolution from human-led to autonomous technology
- Differentiated go-to-market strategy across health system, private equity, and independent segments
- Platform deals targeting 1,100–1,200 bps EBITDA improvement for clients
- Value-based care expansion opportunity with 70,000+ senior lives in geography
- Two revenue pools: traditional platform margins plus MSO equity participation

# KAYNES TECHNOLOGY INDIA LTD

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- Maintaining FY26 guidance of INR 4,500 crores revenue (INR 4,250 crores EMS + INR 100 crores OSAT + INR 175 crores Canada acquisition)
- OSAT facility in Sanand operational for commercial production by December 2025
- HDI multilayer PCB plant in Chennai operational by January 2026
- EBITDA margins expected to exceed guidance of 15.6% for FY26
- Working capital days targeting sub-70 by end of FY26 (currently 132 days with extraordinary items)
- Order book growth from INR 50,386 million to INR 74,011 million provides strong revenue visibility
- Transforming from pure EMS to integrated ESDM company
- ODM portfolio increased from 10% to 20% of sales
- August Electronics Canada acquisition strengthens North America presence
- Kavach development program nearing pilot implementation
- Three major OSAT clients confirmed (American, Indian, German) with MOUs signed for four additional clients
- 50%+ of total OSAT CapEx of INR 3,400 crores to be consumed by FY27
- Targeting 15% market share in smart meter segment
- Aerospace business expected to reach 8% of total sales by year-end
- Railway business targeting 10-12% of total sales by year-end
- Strong traction in electric vehicle 2-wheeler segment with largest manufacturer as client
- Future investments focused on geographic expansion, design capabilities strengthening, and backward integration

# KEI INDUSTRIES LTD

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- Sanand plant Phase 1 commercial production starting September 2025
- Total Sanand project completion by first half of FY27
- Rs.6,000 crores revenue capacity from Sanand facility (Rs.1,200 crores EHV + Rs.4,800 crores LT/MV)
- 18% growth guidance for FY26, aiming for 20%+ CAGR next 2-3 years
- Export target of 17-18% of total sales in next 2 years (from current levels)
- Strong order book of Rs.3,921 crores with 3-4 months execution visibility
- Annual capex requirement of Rs.600-700 crores to maintain 20% growth
- Land acquisitions in Rajasthan and Sanand for future expansion
- EHV market expected to double from Rs.3,000 crores to Rs.6,000 crores in 3 years
- New geography expansion in USA and Europe for exports
- Solar specialty cables growth through new electron beam process at Sanand
- HVDC cable capability development with 2-year prequalification timeline
- Dealer network expansion targeting 5-7% annual growth
- EBITDA margin guidance of 10.5-11% range
- Net cash position of Rs.1,048 crores for growth investments
- Strong demand drivers: solar/renewable, data centers, transmission projects, manufacturing sector growth

# LAURUS LABS LTD

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- CDMO business expected to grow from current 30% contribution to potential 50% of revenue
- Three major capacity expansions announced: microbial fermentation Phase 1 at Vizag, gene therapy and ADC GMP facility at Shameerpet, finished formulation facility in Hyderabad
- Gross margins expected to remain between 55% to 60% (up from earlier 52% guidance)
- 400 kiloliter fermentation capacity in Phase 1, eventually expanding to 2 million liters capacity at Vizag
- Pipeline of over 110 active CDMO projects (90+ Human Health, 20 Animal Health and Crop Sciences)
- Meaningful revenues from crop sciences expected next financial year
- Commercial scale fermentation facility in Vizag expected online by end of 2026
- INR5,000 crore capex planned over next 4–5 years, majority funded through internal accruals
- Non-ARV formulations capacity expansion to be qualified by end of this year, growth expected from Q4 onwards
- Gene therapy facility shifted to 6,000 square meter facility in Hyderabad (expanded from 2,500 square meter)
- ADC capabilities being built: bioconjugation, purification and fill finish (payloads and linkers already manufactured)
- Strong focus on complex molecules including peptides, biocatalysis, flow chemistry, continuous manufacturing
- Mix shifting towards increased Big Pharma projects in CDMO
- Target to maintain net debt below 50% of annual revenue levels
- Willow Bio AI-driven enzyme engineering partnership progressing with one program moving to pilot mode this year

# LE TRAVENUES TECHNOLOGY LTD

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- Wants to double revenue from FY24 base in 3–4 years
- Targeting 200 airports by next year and 240 airports by 2030 through INR 92,000 crores investment push
- Regional connectivity boom backed by INR 60,000 crores in private terminal upgrades
- Only 20% of bus bookings happen online, leaving vast room for digital expansion
- Train market share crossed 60%, up from 58% two quarters ago
- Hotels business seeing strong month-on-month growth in room nights
- Revenue per employee crossed INR 2.2 crores annualized (USD 256,000)
- Grew revenue nearly 40% while growing employee base by less than 10% in FY25
- 60%+ of customer support voice interactions handled end-to-end by AI agents
- North of 40% of end-to-end engineering process now autonomously handled by AI
- ESOP costs going forward around INR 30+ crores per year
- Technology costs trajectory remains as guided in previous quarter
- Corporate/B2B travel verticals on radar for future expansion
- 84 million unique monthly active users providing strong top-of-funnel for new products
- Bus business expanding geographic footprint from South/West to North/East India
- Cross-selling buses and flights across ecosystem through Travel Guarantee
- Operating leverage visible on fixed cost level being reinvested into new initiatives
- Q1 and Q3 tend to be strong quarters, Q2 historically leaner, Q4 sees regional surges

# MOLD-TEK PACKAGING LTD

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- Pharma business targeting INR 35 crores this year from INR 9 crores last year
- 15+ pharma clients have approved facilities with commercial orders gradually starting
- Several products contributing INR 25–50 lakhs per month expected to begin
- Pharma revenue potential of INR 50–60 crores next year if INR 35–40 crores achieved this year
- Pharma capacity expansion from current 1,500 tonnes to 2,000 tonnes in next 6 months
- New 2.5 acres land acquired adjacent to Sultanpur for future pharma expansion
- Peak pharma revenue capacity of INR 100+ crores with planned expansions
- Paint segment targeting 21,000–22,000 tonnes this year vs previous levels
- Panipat thin-wall food production starting August 2025
- Food & FMCG aiming for 20% volume growth from Q3 onwards
- Overall volume target of 43,000–45,000 tonnes for full year
- Capacity expansion from 63,000–64,000 tonnes to 70,000+ tonnes by year-end
- Total capex of INR 80–90 crores planned this year
- IML mix targeting 80% from current 77% value terms
- RCP utilization moving towards 20% from current 15%
- Export opportunities being pursued in Bangladesh and Europe markets
- Product mix improvement driving revenue per kg from INR 198 to INR 211



# MOTILAL OSWAL FINANCIAL SERVICES LTD

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- Expects housing finance AUM to double in next 2–3 years
- Distribution business revenue share to continue increasing within Wealth Management segment
- Broking revenues will continue to diminish as proportion of overall Wealth Management business
- Asset Management AUM expected to nearly double in current financial year
- Private credit fund launch in second half of this year
- Target to launch multiple credit products in alternate space over next decade
- Private Wealth business expected to emerge as leading player in next 2–3 years
- Capital markets deal pipeline most robust ever seen
- Deal pipeline book-to-bill ratio in excess of 2–3x based on last year revenues
- Treasury book expected similar multiplier impact over next decade (50x growth potential)
- Net worth expected similar multiple over next decade due to twin business model
- Strong double-digit growth expected in each business segment
- Market leaders in many businesses are 5–10x current profits and AUM – significant runway for growth
- Focus on outgrowing markets in each business
- Annual recurring revenues targeting to increase from current 52% of net revenue
- Fee-based revenue contribution targeting to increase from current 44%
- Employee cost as percentage of sales to remain at similar level as last year for FY26
- Tech spend budget of INR 250 crores for current financial year
- Investment in AI tools across advisory and trading businesses

# NAVIN FLUORINE INTERNATIONAL LTD

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- R32 capacity expansion plans being firmed up with international partners to capitalize on accelerating global demand
- Will harness entire R32 quota entitlement of 26,000–27,000 metric tons when discussions with large customers are finalized
- AHF project completion targeted for end of Q2 FY26
- Electronic-grade HF commercialization through exclusive tie-up with Buss ChemTech AG Switzerland
- 3 new specialty chemical molecules starting supplies in Q2 FY26
- Fluoro specialty project in Dahej expected to deliver meaningful contribution this year
- Strategic partnership with Chemours for Opteon manufacturing – commercial production in Q1 FY27
- cGMP4 facility Phase 1 expansion commercialization expected in Q3 FY26
- Phase 2 of cGMP4 (INR 128 crores) to be triggered when capacity utilization hits 60%
- CapEx frame expanded to INR 700–1,000 crores post fund raise
- Nectar project firm orders for remainder of FY26 – half par this year, full par next year
- Strong CDMO order book with revenue visibility for FY26 and calendar year 26
- U.S. and Europe regulatory approval for label extension under European MSA
- Scale-up order from EU pharma major for late-stage molecule in Q2 FY26
- Target \$100 million CDMO revenue by FY27
- Electronic-grade HF as stepping stone for broader advanced materials portfolio
- Focus on niche products in data centers and semiconductor applications
- Full par achievement for INR 540 crores fluoro specialty project by FY27
- Margin guidance confidence to be north of 25%

# NETWEB TECHNOLOGIES INDIA LTD

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- AI segment guidance raised from 20% to 22% of total business mix by year-end
- Targets maintaining 35–40% revenue growth CAGR consistently
- Pipeline of INR 4,000 crores with 60% conversion ratio over 6–18 months
- National Supercomputing Mission 2.0 rollout expected to boost demand
- India AI Mission momentum expected to start this year
- Export business targeted to reach 10% of total turnover in next 2–3 years
- Working capital cycle expected to maintain 80–100 days range
- R&D spend maintained at 3% of turnover with 75 software and 22 hardware engineers
- Skylus.ai platform driving AI infrastructure deals with excellent pipeline funnel
- Strong order pipeline visibility across all three segments: HPC, private cloud, and AI systems
- Government revenue contributing 60% and enterprise 40% of total business
- Zero net debt company with strong balance sheet position
- EBITDA margin guidance maintained at around 14% with PAT at 10–10.5%
- Large ticket size government projects in pipeline including NSM 2.0 allocations
- GPU supply constraints supporting pricing power in AI systems segment

# PARADEEP PHOSPHATES LTD

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- Sulfuric acid capacity expansion from 1.39 million tonnes to 2 million tonnes – commissioning by Q3 FY26
- Phosphoric acid expansion from 0.5 million to 0.7 million tonnes – completion within next 2 years
- Merger with Mangalore Chemicals & Fertilizers advancing through final NCLT stages
- Will announce further CapEx and growth plans post-merger completion
- Targeting 3.1 million tonnes volume guidance for FY26
- Sustainable EBITDA guidance of INR 5,000 per metric tonne
- \$150 captive advantage per tonne from backward integration when fully operational
- 95% backward integrated currently, will exceed 100% once phosphoric acid expansion completes
- Excess phosphoric acid capacity will support Goa plant operations
- Revenue and cost synergies from MCFL merger – access to southern markets and procurement economies
- Operating at 100% utilization levels throughout FY26
- Maintaining net debt-to-equity ratio around 0.77x
- Long-term debt target maintained at INR 1,000 crores
- Subsidy receivable days under 50, trade receivables under 17 days
- Strong traction for nano fertilizers with significant Q1 volume growth
- Focus on promoting complex NPK fertilizers over standalone products

# POLYCAB INDIA LTD

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- FMEG business targeting 1.5 to 2x of industry growth and improving EBITDA margins to 8% to 10% range by FY30
- Project Spring guidance of investing ₹12 billion to ₹16 billion annually through FY30
- Targeting ₹6,000 crores to ₹8,000 crores capex over next 5 years (₹1,200 crores to ₹1,600 crores annually)
- BharatNet order book of ₹80 billion to be executed over next 3 years with 12% to 14% margins
- RDSS order book of ₹38 billion to ₹40 billion executable over next 3–4 years
- Extra high voltage cable business revenue accrual expected from FY28
- Doubling revenue from FY24 base targeted in 3–4 years under Project Spring
- Strong export opportunity with India at 10% tariff vs China at 55% in U.S. market
- Solar product category emerging as largest FMEG contributor with 2x growth potential
- Premium product mix expansion – 25% in fans, 35% in lighting, 20% in switches
- Working capital cycle to normalize to 50–55 days range from current 43 days
- Government capex momentum with ₹1 trillion monthly investment requirement
- Wires and Cables long-term EBITDA margin guidance of 11% to 13%
- International manufacturing plants consideration in longer term (next decade)

# RADICO KHAITAN LTD

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- UK India FTA reduces Scotch duty from 150% to 75%, then to 40% over 9 years
- Scotch import requirements valued at INR 250 crores in FY26, expected to cross INR 400 crores in 3 years
- Target 20%+ overall volume growth in FY26
- Luxury and semi-luxury revenue target of INR 500 crores in FY26 vs INR 350–360 crores last year
- Margin expansion guidance increased to 125–150 basis points annually for next 3 years
- Expects to be almost debt-free by FY27
- Morpheus Super Premium Whisky launch targeting 17 million cases segment growing at 15%
- After Dark Whisky targeting to double volumes from 1.9 million cases last year
- After Dark expansion from 14 states to 24 states in next 6 months
- The Spirit of Kashmyr luxury vodka launch to compete with imported brands
- Strong innovation pipeline with 1–2 more luxury brands in near term
- Potential market openings in Bihar, Tamil Nadu, and Delhi policy changes
- Sangam single malt priced at INR 5,000 showing strong traction across 13 states
- Vodka market structural shift opportunity – currently 3.5–4% in India vs 28% globally
- Company controls 60% of India's vodka market share
- Capacity expansion completed with Sitapur plant being largest in Asia
- Single malt capacity tripled for future demand

# RALLIS INDIA LTD

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- Target double-digit revenue growth trajectory
- EBITDA margin target of 15–20% over period of time
- Seeds business targeting 20% EBITDA margin, crop protection at 15%
- 500 basis points steady improvement in margins as long-term goal
- Capacity utilization improvement at Dahej manufacturing facility expected
- Building global customer partnerships in USA, Brazil and Japan markets
- Expanding formulation partnerships with international players
- New customer onboarding and deepening engagement with existing ones
- Strengthening herbicide portfolio as growth driver
- Soil and Plant Health business continuing as strong pillar for long-term growth
- Developing differentiated products with greater emphasis
- Enhancing front-end capabilities with customer centricity at core
- Leveraging digital and AI initiatives to scale efficiently
- Cotton business significant contributor for next 2–3 years
- Developing robust pipeline in rice, bajra and maize crops
- Working towards doubling revenue from specific base in 3–4 years timeframe
- CSM business on track for full year with potential INR500 crore manufacturing opportunity
- Acquisition opportunities being evaluated for accretive income growth
- Working capital management focus with inventory rationalization
- Capex investment around INR100 crores annually for plant upkeep and growth

# SAI SILKS (KALAMANDIR) LTD

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- Targeting 15% top line growth annually for next 3–5 years
- 8–10% retail square feet addition every year through internal accruals
- Store expansion plan: 65,000 square feet addition this year, completing 1.4 lakh square feet by March '26
- Launching new format "Valli Silks" – compact women's saree stores with 20–25% lower capex
- Valli Silks will be digital-first, offer-driven format targeting low-priced silks and fancy sarees
- SSSG target of 4–5% on normalized basis going forward
- EBITDA margin expansion target to 20% by FY27
- Inventory optimization goal: reduce from 180 days to 130–135 days by FY27
- Gross margin expansion of 150 basis points over time
- Focus on Varamahalakshmi Silks format expansion (higher productivity stores)
- Tamil Nadu stores expected to reach INR 50,000 per square feet productivity vs current INR 29,000
- KLM format revival showing positive SSSG – expansion possible after 3–4 quarters of sustained growth
- Operating leverage benefit: 2–3% additional EBITDA margin available with 4–5% SSSG
- Store maturity timeline: 13–20 months to reach full productivity
- Expansion strategy: deeper penetration in South India before moving to other geographies



# SAMBHV STEEL TUBES LTD

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- Phase 1 expansion targeting 360,000 tons finished products (180,000 tons ERW + 180,000 tons stainless steel) by end of FY27
- Total 1.2 million tons capacity addition planned across three phases to be completed by 2030
- Current capacity expansion from 510,000 tons to 586,000 tons by Q4 FY26 (stainless steel from 58,000 to 116,000 tons, GP coils from 100,000 to 116,000 tons)
- Revenue mix targeting 50% stainless steel and 50% ERW/galvanized products post Phase 1
- EBITDA guidance of INR8,000+ per ton after Phase 1 completion with 12% margin target
- Expanding stainless steel from 200 series to 300 and 316 series production
- Stainless steel market has unmet demand with 20% growth rate and limited domestic suppliers
- BIS standards implementation restricting imports and supporting domestic production
- Target to achieve 4-5% market share post Phase 1, aiming for 10% eventually
- Captive power plant planned to become self-reliant on power needs
- Single location backward integration providing customization advantage with 5-6 days delivery time
- India's second longest furnace for stress-free galvanizing technology
- Thinner gauge stainless steel production (0.26mm) – first in India with integration
- Debt-to-EBITDA target to remain below 1 even with expansion funding

# SCHLOSS BANGALORE LTD

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- Targeting INR 2,000 crores EBITDA by FY30
- Contracted pipeline of 725 keys under development across Mumbai, Agra, Srinagar, Ranthambore, Bandhavgarh and Ayodhya
- Pipeline to take total hotels from 13 to 21 with 4,500+ keys
- Launching ARQ membership clubs in 5 locations targeting 2,000+ paying members on stabilization
- BKC Mumbai hotel – 250 keys luxury hotel in 50–50 JV with Brookfield
- Leela Luxury Residences launching FY27 with 60+ keys ultra-luxury service apartments
- Udaipur expansion adding 33 keys and 10,000 sq ft banquet space (18–24 months timeline)
- Two hotels opening in FY27 – Leela Luxury Residences and Leela Sikkim
- International expansion opportunities in key source markets for India
- Confident of delivering double-digit EBITDA growth in FY26
- Mid-to-high teens growth guidance for FY26
- Occupancy targeting early 70s by end of FY26
- Same-store growth expected in high double digits
- Average net debt-to-EBITDA target of 2.5x for expansion
- Capital light HMA expansion pipeline of 203 keys
- Strong demand-supply gap with luxury demand growing 11% CAGR vs 6% supply growth

# SENORES PHARMACEUTICALS LTD

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- Revenue growth guidance of 50% for FY26 and 100% PAT growth over FY25
- 15–16 ANDA product launches planned for FY26, majority in second half
- Revenue from acquired portfolio (Dr. Reddy's, Breckenridge, Wockhardt ANDAs) expected from H2 FY26, full impact from FY27
- Third manufacturing line in US operational by Q3FY26, fourth line by end of FY26
- Capacity expansion from 1.2 billion units to 2 billion units in US facility
- Sterile manufacturing setup in US planned after completion of four oral solid lines
- API facility DMF filing for FDA approval targeting Q2FY27 inspection
- Emerging markets EBITDA margin improvement target to 15–17% range on sustainable basis
- Branded generics business targeting INR 50 crores revenue in FY26
- Pan-India presence expansion for branded generics by end of FY26
- CDMO-CMO order book of USD 23 million with 12–18 months visibility
- 20–30% CAGR growth expectation for US business going forward
- Strategic focus on government contracts and controlled substances (60–70% of US business)
- Backward integration through API facility providing cost advantages and supply chain control
- Total capex of INR 100–150 crores planned for FY26

# SHANKARA BUILDING PRODUCTS LTD

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- Target of 1 million tonnes steel volume for FY '26
- Demerger completion expected in Q3 FY '26
- Marketplace business targeting 20–25% growth for FY '26
- EBITDA margin aspiration to reach 4% in next 2 years from current 3.3%
- Steel volume growth guidance of ~20% for FY '26
- Adding 4 new stores in second half of FY '26
- Focus on expansion in Western and Central India markets
- Manufacturing segment targeting improvement from current 2.5% EBITDA margins post-demerger
- Manufacturing capacity utilization at only 50% – scope for improvement
- Flat products segment expansion driving growth due to low base
- Non-steel business working capital at 40 days vs steel business lower working capital
- Enterprise margins of 2–2.5% expected to be sustainable
- Working capital cycle to maintain at 30 days going forward
- Steel pricing environment plateauing after volatility
- Manufacturing debt allocation: INR 125 crores vs marketplace: INR 425 crores

# SHARDA CROPChem LTD

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- Total product registrations at 2,981 with 1,021 applications at approval stage
- Planned CapEx of INR 400–450 crores for FY26 to increase product registrations
- Revenue growth guidance of 15% for FY26
- EBITDA margin guidance maintained at 15–18% range
- Gross margins expected to sustain at similar levels around 35% for FY26
- Euro–dollar exchange rate improvement from \$1.04 to \$1.17 providing 12%+ currency benefit
- Able to pass on all tariff increases to US customers who accept them
- Pricing situation improving steadily though at slow rate
- More liberal dividend payout policy – declared 2x dividend in last quarter
- Business stability restored after 1.5 years of adverse turmoil
- Normal inventory levels across distribution channels
- Global agrochemical market showing recovery signs with demand revival
- Newer registrations providing better margins compared to older ones
- Europe region driving growth with 43% gross margins
- Strong cash position of INR 791 crores for growth opportunities

# SKY GOLD & DIAMONDS LTD

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- Targeting INR5,400 crores revenue in FY26 and INR7,600 crores in FY27
- Volume growth guidance: 580 kg per month in Q2, 630 kg in Q3, 650 kg in Q4 (vs 456 kg in Q1)
- Export target of 200 kg per month by year-end (currently at 40 kg cumulative in Q1)
- Advanced gold business to increase from 5% to 7.5% in FY26 and 10% by FY27
- Opening Dubai subsidiary for Middle East expansion to strengthen export presence
- Ganna N Gold acquisition to add 150 kg per month capacity from Q2
- Gold Metal Loan facility of INR190 crores secured from 3 banks to reduce financing costs
- Working capital cycle target of 52–55 days by FY27
- PAT margin target of 4.25%–4.5% by FY27 (currently at 3.9%)
- Cash flow positive expected after March 2027
- Market share aspiration of 4–5% of India's jewellery market by 2031–32
- 1 ton per month production target by 2027
- Export revenue target of 17–20% in FY26 and 25% by FY27
- Expanding wallet share with major clients: Reliance, Aditya Birla, CaratLane starting orders in Q2
- Focus on lightweight, 18–carat and studded jewellery amid high gold prices
- New client additions: Reliance Retail, PMJ Jewellery, Kalamandir onboarded

# STEELCAST LTD

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- Growth guidance of 18% to 20% this year compared to last financial year FY '25
- Capacity utilization improving to 53% in Q1 from 32% in Q1 FY '25
- Target capacity utilization: 65–66% in FY '27, 84% in FY '28
- Over 3 dozen new components under development across GET segment and other segments
- Defense sector export orders expected to ship initial volumes – potential INR 10 crores per year business
- 2.4-megawatt hybrid power plant commissioning by March '26 – projected annual energy cost savings of INR 3.5–4 crores
- New capacity addition decision planned by end of 2026 for future expansion
- Gujarat government close to allotting 100,000 square meters of land
- Moving into subassemblies – advanced stage products beyond casting and machining
- Ground engaging tools segment targeting 5% of sales over next 2–3 years
- Expanding customer base across 16 countries, adding 2–3 more countries in next 1–2 years
- Railroad component approval probability at 85% – potential additional growth if approved
- Current order book at INR 80 crores as of August 1st
- Sustainable EBITDA margins expected at 25–26% levels
- Debottlenecking capex on track for current year
- China Plus One strategy benefiting from substantially lower duties than China (less than half)

# THYROCare TECHNOLOGIES LTD

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- Targeting six sigma-level quality processes with goal of below 3.4 complaints per million
- Expanding field and central teams to accelerate franchisee addition journey
- Setting target to add 1,200–1,500 net franchisees annually at 100 per month
- Revenue guidance maintained at mid-teens growth for FY26
- Volume guidance maintained at mid-teens growth for FY26
- Wants to double revenue from retained franchisees added post FY22 through slab-based pricing model
- Expanding geographical footprint with new partner labs and regional processing centers
- Tanzania expansion targeting collaboration with major hospitals for comprehensive diagnostic services
- Evaluating acquisition opportunities to expand business faster following successful Polo and Vimta integrations
- PharmEasy partnership business showing 30–40% growth momentum returning
- Menu expansion with specialized tests like coagulation, BioFire panels, and histopathology
- Turnaround time target of maintaining sub 3.35 hours from sample receipt to report release
- Building on 40-lab network across India, Tanzania, and partner facilities
- Jaanch brand growing 17% year-on-year becoming strong lifestyle offering pillar
- ECG at home services now available pan-India through Think Health acquisition
- Continuing strategy as B2B partner of choice for all front-end healthcare services companies



# TVS MOTOR COMPANY LTD

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- Targeting to continue growing ahead of industry in both domestic and international markets
- Norton motorcycle launch planned in Q3-Q4 FY26 with products available in European markets next summer
- Three Norton products with six variants in development pipeline
- Norton products to be launched in India as key strategic market
- Plans for separate premium distribution network covering Norton and premium TVS bikes
- EV motorcycle and bicycle launches planned this year
- New EV three-wheeler and two-wheeler products ready for launch next quarter
- Working on HRE-free, ferrite-based, and magnet-free alternatives for EV powertrain
- Exploring alternate countries for magnet sourcing and partnering in India
- LatAm market expansion focus with much lower current market share offering growth opportunity
- Africa market recovery expected after bottoming out from geopolitical challenges
- Three-wheeler EV business targeting prominent market position this year
- PLI benefits for three-wheeler EV starting from Q2 FY26
- TVS Credit targeting steady growth through market share expansion and product diversification
- E-bike business turnaround expected with new product innovations and market recovery
- CapEx guidance of INR 1,600-1,700 crores for FY26
- Investment guidance of INR 2,000 crores for FY26 focused on new products and technologies
- Season expected to be positive with early monsoon and good water reservoir levels
- EV penetration gradually expanding from urban to semi-urban and rural markets

## V2 RETAIL LTD

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- Target 50% revenue growth going forward with 8% to 10% SSSG from old stores and 40% growth from new stores
- Store opening target increased to 100–120 stores in FY26, up from initial target of 100
- Planning QIP of INR 400 crores to accelerate momentum and future-proof growth
- Will be PAT positive in all quarters of FY26
- Targeting to become debt-free after QIP fundraise
- Expanding to 25 states with stores coming up in next 6 months – aiming to be nationwide retailer in 3 years
- 70–75% expansion in existing states, 20–25% in new geographies
- Hub-and-spoke model operational with 8 hubs, enabling daily/alternate day replenishment vs weekly earlier
- New eastern zonal warehouse finalized for INR 25–30 crores investment
- Target EBITDA margin expansion to 10% in next 2 years (currently 8.3%)
- Store warehouse area reduction from 7–8% to 2–3% of floor space due to higher frequency drops
- Inventory at store level to reduce from 10–12 days sales cover to 3–4 days
- Investment in Centric PLM and Planning technology for process automation
- Target PSF of INR 1,200 nationally (old and new stores combined) in next 3 years
- At INR 1,200 PSF, expects 11% EBITDA margin and ~40% ROE
- New stores breaking even from first month with 6–7% EBITDA vs 10% for old stores

# VIJAYA DIAGNOSTIC CENTRE LTD

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- Commissioning 3 hubs in Q2 FY26 across core geography and West Bengal
- 2 additional hubs in West Bengal on track for operationalization in H2 FY26
- Target of 10 hubs planned for FY26 – already commissioned 5 hubs in Q1
- Consistent revenue growth guidance of 15% backed by 13% volume growth
- 9%–10% growth expected from existing centers with balance from new centers
- Strong expansion in West Bengal targeting INR 100 crore revenue in next 3 years
- FY26 CapEx guidance of INR 150–155 crores for new centers plus 2–3% of revenue for replacement CapEx
- All new hubs expected to achieve breakeven within 12 months of operations
- Hub breakeven achieved when centers reach 33% (1/3rd) of capacity
- Looking for acquisitions as continuous process when right opportunities arise
- Focus on B2C model and avoiding PPP business model
- Wellness revenue contribution stabilizing at 14%–15% range
- Advanced radiology component increasing with new hub additions
- Dense network strategy in core geographies to gain market share
- Digital marketing and home collection channel expansion (3.2%–3.3% of revenue)
- Regional heads appointed for Pune, Kolkata and Bangalore operations

# VIMTA LABS LTD

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- Biologics contract research and development services commercialization from Q1 FY 2027
- Equipment procurement for biologics division in progress and on timeline
- Targeting quarterly revenue of INR120–125 crores by year-end (annual run rate of INR500 crores)
- New lab space sufficient for next 5 years of growth without major infrastructure capex
- Clinical trial pipeline looks encouraging with multiple enquiries in final conversion stages
- Defense and telecom expected to drive major growth in electrical/electronics testing segment
- Second EMI/EMC chamber installed and qualified, enhancing electronics testing capacity
- Expanding into Gujarat post Andhra Pradesh food lab setup
- New food lab in Andhra Pradesh operational to cater market needs
- Digitization and automation investments ongoing to improve operational efficiency
- Target growth rate of 15–20% annually (double the industry growth rate)
- Revenue doubling potential in next 3 years with current capacity expansion
- Complete end-to-end service package from analytical to clinical research for pharma clients
- 100% backward integration capabilities being developed for better margins and control
- Export revenue growth momentum continuing with overseas market expansion focus

# WAAREE ENERGIES LTD

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- Chasing 25 GW order pipeline to convert into confirmed orders
- BESS integration becoming mandatory with solar projects – over 50% of recent orders include RTC or FDRE contracts requiring BESS
- Expanding into global EPC markets including Middle East opportunities
- Data center EPC opportunities emerging with green data center focus
- Government schemes PM Surya Ghar Muft Bijli Yojana and PM Kusum creating additional EPC opportunities
- Energy storage requirements projected to rise to 82.37 GWh by FY 2027 and 411.4 GWh by 2032
- Rooftop solar expected to add 27–29 GWh by 2030
- 55 solar parks approved with 39.95 GW cumulative capacity across 13 states
- Exploring land and infrastructure acquisition for complete package offerings to customers
- BESS cost rationalization from \$250–300 to \$80–120 per MW creating market expansion opportunities
- Green hydrogen pilot project development underway
- Targeting sustainable EBITDA margins of 14–16%
- Order book execution timeline of 12–15 months providing revenue visibility

# TARIL

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- Target of USD 1 billion revenue over next 3 financial years
- New 22,000 MVA manufacturing capacity at Moraiya facility commencing construction – operational by end of Q2
- CRGO processing unit expansion for backward integration enhancing quality control and margins
- Becoming net debt-free company in next 18–24 months
- Order book targeting INR 5,000–5,500 crores by end of current year
- Focus on high-margin orders with selective order booking strategy
- Capacity utilization targeting 85–90% this year vs 65% last year
- Export business maintained at 10% of total turnover
- Green hydrogen transformers in R&D stage with potential INR 500–550 crores market opportunity
- 18,000+ crores inquiries under negotiation providing strong pipeline
- Backward integration providing raw material cost advantage and delivery control
- Operational excellence initiatives under new CEO driving manufacturing efficiency
- Specialty transformers contributing 35% of turnover
- Country demand expected to remain strong for 5–7 years with power generation capacity doubling
- Margins sustainable at 17–18% levels with ongoing improvement trajectory

## PB FINTECH

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- Focus entirely on growth over profit optimization in near term
- Insurance premium growth target of INR 1 lakh crore by 2030
- Core insurance business maintaining 45%-ish growth rate for foreseeable future
- Health insurance business growing at 65% – highest in last 9 quarters
- Renewal and trail revenue growing consistently at 43% rate
- Fresh health business expected to drive margins from minus 20% to positive over time
- UAE business profitable for last 2 quarters with 68% growth
- New initiatives moving toward breakeven – expecting close to 0% margins next year
- PB Partners platform expanding to 350,000 advisers across 99% of India PIN codes
- Transformation toward smaller, higher quality adviser partnerships
- Credit business expected to turn around by Q3 with focus on secured lending
- Expanding into mutual funds and savings products through PB money platform
- Building healthcare infrastructure and managed care solutions for next few years
- Pension products growing from 0% to 15% of savings business
- 25% of sales team deployed across 200+ cities for feet-on-street capability
- 30% of assisted business coming from physical meetings, targeting 50% in 3–4 years
- Building alternate data sources and risk capabilities for better underwriting
- Tax rate guidance of 8–10% for next 18 months

# BHARTI AIRTEL

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- Quarterly run rate target of 2.5 million fiber home passes up from 1.6 million
- FWA expansion across 2500 cities to drive addressable broadband market
- Cloud business targeting 60,000 Crores market opportunity with very high margins and minimal capex
- Software platform business with multi-million dollar deals over five years – licensing model with telcos globally
- AI being placed at the heart of all digital platforms in coming quarters
- Airtel Cloud launched with two regions (Delhi and Chennai), third region planned
- Digital segment growing at 23% with focus on Cloud, Cybersecurity, IoT
- B2B submarine cable capacity expansion from 45 Tbps to 180 Tbps
- Payments bank annualized revenue run rate over 3,100 Crores growing 27% year-on-year
- Airtel Finance scaling with 15% month-on-month growth in loan disbursements
- Perplexity partnership already at 5 million customers and growing daily
- 152 million 5G customers with 36% of network traffic on 5G sites
- Postpaid penetration still low at 7% with 90 million credit approved users available for upgrade
- 70–75 million feature phones ready for smartphone upgrade
- International roaming penetration remains very low with significant growth potential
- Dividends will increase as leverage reduces and free cash flow strengthens
- Africa constant currency revenue growth at 6.7% sequentially
- Potential listing of Airtel Money, Payments Bank, and data centers in coming years
- War on waste program on track to achieve planned savings



# TITAN LTD

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- Targeting to double revenue from FY24 base in 3–4 years through jewellery division expansion
- Advancing Festival of Diamonds activation for studded segment growth
- Expanding 9–carat diamond jewellery across all 300 CaratLane stores
- Retail transformation program with store relocations and expansions increasing total square footage
- International jewellery business turned positive operating profit – targeting 6% of company sales with US and GCC combined
- Exploring global supply chains for international operations given scale potential
- TEAL business showing strong growth prospects across three verticals: manufacturing services, automation solutions, and product business
- Manufacturing services providing annuity revenue streams from aerospace customers like Raytheon and Pratt
- Watch division targeting mid–teen EBIT margins for FY26 after exceptional Q1 performance
- Eyewear business reimagining consumer value proposition with multi–price, multi–brand positioning
- Premium solitaires segment up 60% indicating high–value customer traction
- Better buyer growth in studded jewellery versus plain gold indicating new customer acquisition
- Studded market estimated at ₹75,000 crores with company doing ₹17,000–18,000 crores – significant growth runway
- India becoming second largest diamond market globally with studded market growing overall
- 18–karat gold experimentation showing good response, expanding lower karat acceptance

# FORTIS HEALTHCARE

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- Adding 900 beds capacity in current financial year with 50% operationalization expected
- Expects to double revenue from new bed additions (600 beds) generating ~INR1,500 crores next year
- ARPOB growth guidance of 5–6% going forward driven by specialty mix improvement
- Oncology growing 27–28% CAGR and expects this momentum to continue for next few years
- Robotic surgeries growing 75% YoY with 4 additional machines planned this year (total 19 machines)
- 700 beds added through Gleneagles O&M agreement generating 3% service fee on net revenue
- Diagnostics revenue growth targeting high single digit to 10% in next few quarters, moving to early double-digit in 6–8 quarters
- Diagnostics margin guidance of 22–23% for full year on net revenue basis
- SRL brand reacquisition enabling better communication to strengthen B2C component
- Network expansion strategy continuing with 160+ new customer touch points added in Q1
- Manesar facility expected to reach EBITDA breakeven with INR2 crores additional monthly revenue
- International business growth momentum to continue with 8% revenue contribution maintained
- Day care segment growing fast helping reduce ALOS further
- Wellness portfolio in diagnostics growing as fast-growing segment at 12% contribution
- Punjab cluster expansion with 450 beds in Mohali, 250 beds in Jalandhar, 180 beds in Amritsar planned

# FSN E-COMMERCE VENTURES

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- Annualized GMV across all platforms at \$2 billion
- 45 million customers (30% Y-o-Y growth) with strong customer acquisition momentum
- Beauty stores expansion to 250 stores across 82 cities – largest specialized beauty network in India
- Nykaa Now quick delivery service rolled out in 7 cities with 50+ rapid stores
- 400 new brands launched in Q1 (100 beauty, 300 fashion)
- House of Nykaa brands targeting 7x scale growth trajectory continuing
- Dot & Key crossed INR 1,500 crores GMV run rate with high teens EBITDA margins
- Kay Beauty going global with Space NK launch in UK
- Nykaa Cosmetics crossed INR 350 crores GMV run rate
- Fashion business on track to break even at EBITDA level this year
- Strong premiumization strategy with Nykaa Luxe expansion
- Partner of choice for global brands entering India (Chanel, others)
- Superstore business on path to profitability with 45% customer base growth
- Technology investments in AI and personalization for improved customer journeys
- International expansion opportunity for own brands following Kay Beauty's global launch
- Experiential retail focus with 63,000 makeovers and 50 events in Q1
- Target of 20%+ EBITDA margins for own beauty brands
- Tier 2/3 market penetration opportunity with smaller store formats

# KALYAN JEWELLERS INDIA

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- Implementing leaner vendor credit period from 30–33 days to 10–12 days for significant margin improvement
- Pilot project showing ROCE higher than corporate ROCE – expanding across network needs INR1,500–2,000 crores
- Launching third retail format – regional brands targeting non-aspirational customers
- First regional brand launching before calendar year end with 5 showrooms and INR300 crores investment
- Regional brand targeting 18–20% ROCE with higher stock turns despite lower gross margins
- Creating jewellery manufacturing park in Thrissur for South-based contract manufacturers
- Three-step supply restructuring: lean credit → jewellery park → manufacturing
- Candere targeting PAT positive/neutral by end of FY26
- Adding 80 Candere showrooms this year with 75%+ increase in footfalls post brand campaign
- Documentation started for releasing INR200 crores collateral from banks
- Pausing debt reduction until first tranche collateral release
- 100% organized segment expected in next 5 years
- India PBT guidance at upper side of 5%
- Wants to double revenue from FY24 base in 3–4 years
- Middle East showing 27% growth with strong July performance
- Share of FOCO revenue at 43% as of June 2025

# GLOBAL HEALTH

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- 550-bed Medanta Noida facility to commence operations in coming weeks
- 110-bed Ranchi hospital operationalized in July 2025 under long-term lease
- Expansion pipeline of 2,000 beds over 3-4 years across various projects
- Near-term target to add 1,000 beds with advanced medical technology
- Interior fit-out progress for Tower B in Patna and 2 floors in Lucknow adding capacity
- Noida will continue build-out to 500 beds without pause in construction
- Over 100 doctor offers rolled out for Noida operations
- Considering tariff hikes in Gurgaon after 2 years, first-time increases in Lucknow/Patna
- PPP business in Patna targeting growth from current 15-17% to maximum 25%
- Noida expected to attract international patient base being in NCR region
- Open to acquisitions including M&A, O&M contracts, and asset-light models
- Mumbai project received additional FSI approval enabling target scale
- Pitampura project building plans submitted for approval
- Projects in Delhi, Mumbai, Guwahati in various development stages
- Focus on doubling down investments in latest medical technology
- Target timeline of 3-4 years for new hospital build-outs

# SARDA ENERGY & MINERALS

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- Gare Palma IV/7 coal washery capacity increased from 0.96 million tons to 1.8 million tons
- Final approval expected this quarter for increasing coal mining capacity from 1.68 million tons to 1.8 million tons
- Shahpur West mine production expected before end of next financial year
- Infrastructure available for 1,200 megawatt thermal power capacity (currently 600 MW operational)
- Plans for environment clearances for additional 800 megawatt thermal power capacity
- 800 megawatt expansion requires ~INR8,000 crores capex
- Rehar Hydropower project (25 MW) commenced commercial operations in July 2025
- Kotaiveera Hydropower project (25 MW) work expected to begin next quarter
- Two additional small hydropower projects in various approval stages
- 50 megawatt captive solar power project commissioning expected in current financial year
- 30-megawatt TG set replacement operations expected by mid-FY '27
- Evaluating Gare Palma expansion to 3 million tons plus post 1.8 million tons approval
- Indonesia coal mine expansion planning ongoing with target of 1 million ton capacity
- Annual capex spending of INR500-1,000 crores planned for next 2-3 years
- No steel expansion plans – focus on energy and minerals only
- Targeting 80% PLF for thermal power plant annually
- Strategy to enter long-term PPAs for significant capacity while keeping balance for market benefit
- Terminated 113 MW hydropower PPA to benefit from open market pricing over long term

# LEMON TREE HOTELS

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- Demerger scheme to transfer assets from Lemon Tree to Fleur – transforming Lemon Tree into asset-light company
- Fleur expected to list by end of next calendar year after demerger completion
- Target to exceed 20,000 rooms in 5-year plan – potentially reaching 30,000–40,000 rooms
- Management fees from Fleur could reach INR 300–400 crores in next 3 years vs current INR 150 crores annually
- Major renovation program completing by October next year – will drop renovation costs from 6% to 2–2.25% of revenue
- EBITDA margin expansion expected post-renovation completion due to higher ARR and reduced costs
- Target 50% renewable energy in owned portfolio from 40% currently over next 12–18 months
- Keys portfolio EBITDA target of INR 60–80 crores by next year vs current lower base
- Technology transformation rollout from October this year through September next year
- 2.1 million loyalty members currently with target of 3 million in next year
- Hyperscale franchise expansion targeting 1.2 million unbranded rooms in India
- Asset-light growth focus on 180–190 cities with high connectivity
- Soft brand launch under Keys for franchise model targeting small hotels
- International expansion following Indian diaspora travel patterns
- Both Lemon Tree and Fleur to be debt-free within next 18 months
- 800–900 hotel owners currently in talks with business development team

# GENUS POWER INFRASTRUCTURES

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- Targeting installation of 80–90 lakh smart meters in FY26 and 1.1–1.2 crore meters in FY27
- Order book of INR 29,321 crores providing 8–10 year revenue visibility
- 80% of AMISP revenue from order book will accrue directly to Genus over project lifecycle
- Maintaining FY26 guidance of INR 4,000 crore revenue and 18% EBITDA margin, potential for upward revision after Q2
- Working capital cycle improving – debtor days reduced from 195–205 days to 120–130 days, inventory days from 170–180 to 160–165 days
- Expecting to be cash flow positive by FY26
- Large tender pipeline including 3 crore meter Tamil Nadu tender and 55 lakh meter Delhi tender
- India targeting 30–31 crore smart meter installations by FY32 with only 3 crore installed to date
- 55–57% of total order book revenue to materialize in first 3 years during installation phase
- Remaining 20–22% revenue from O&M operations over 6–8 years providing annuity income
- Export business revenue expected to grow meaningfully from next financial year
- Water meters showing good momentum in Western and ANZ markets with meaningful revenue expected in 2–3 years
- Complete end-to-end solution provider – meters, installation, Head-End System, MDMS and O&M all by Genus
- 21 lakh meters already operational go-live generating O&M revenue for platform



# TRANSRAIL LIGHTING

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- Market opportunity of Rs. 100,000 crores over next 12 months (Rs. 50,000 crores India + Rs. 50,000 crores international)
- Bidding Rs. 25,000 crores in next 3–4 months with 8–10% strike rate
- Target to maintain same order intake as last year (~Rs. 9,500 crores)
- Revenue guidance maintained at 22–25% growth
- EBITDA margin guidance maintained at 11.5–12%
- Phase-I CAPEX of Rs. 327 crores progressing well – brownfield tower expansion almost complete
- Greenfield project commissioning by end of FY26 or January 2027
- Phase-II CAPEX of Rs. 198 crores initiated, completion by Q1-Q2 FY27
- Tower capacity expansion from 84,000 to 196,000 metric tons by March 2026
- Conductor capacity expansion from 24,000 to 49,500 kilometers by June next year
- Factories running at ~95% capacity utilization
- Bangladesh project exposure reducing from 15% to 6% by end of year, completion by mid-next year
- Focus geographies: Africa, India, and Southeast Asia
- Credit rating upgraded to AA– (long-term) and A1+ (short-term) – should reduce borrowing costs
- 60% backward integrated in towers and conductors
- Order book mix: 60% domestic, 40% international
- Revenue mix expected at 50–50 domestic vs international
- Working capital days improved from 76 to 69 days (excluding IPO funds)
- Net debt at Rs. 613 crores, additional Rs. 200–300 crores for CAPEX funding
- Building capabilities in solar EPC – bidding overseas projects
- Rs. 8,000 crores of bids already submitted awaiting results
- Rs. 1,000 crores of L1 orders expected to convert in next 2 months

# POWER MECH PROJECTS

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- Target of INR 10,000 crores new orders by March '26 (already secured INR 1,882 crores)
- FY '26 revenue target of INR 6,500 crores with 25% year-on-year growth expected
- Targeting balance of plant packages worth INR 10,000–12,000 crores in thermal power sector
- MDO business stabilization expected from 2027 onwards – significant improvement in working capital days
- Coal production at Kotre Basantpur expected from September '25
- Washery completion by December '26 for Tasra mine – revenue acceleration post completion
- Peak MDO capacity targeting 22% weighted average margins by '28 onwards
- O&M capacity increased to 75,000 megawatts with recent additions
- Entering green energy – first solar project under KUSUM scheme in Bihar
- Battery energy storage opportunities – government plans 40,000 megawatts addition by 2030
- Thermal power sector ordering boom – 38,000 megawatts ordered in last 1.5 years creating INR 30,000 crores opportunity
- Metro expansion to double from 950 km to 2,000 km in next 5 years across 23 new cities
- Infrastructure investment pipeline of INR 147 lakh crores expected over next 5–7 years
- Water works receivables expected to normalize in coming quarters with government fund releases
- International O&M focus on Gulf and Nigeria – targeting INR 300 crores orders this year

## C.E. INFO SYSTEMS

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- Revenue goal of INR1,000 crores by FY '28
- Strategic business agreement with Zepto for quick commerce sector expansion
- INR25 crores investment in Zepto to enhance capabilities for quick commerce industry
- Increasing shareholding in IoT subsidiary Gtropy from 75.98% to 96%
- Focus on HD Maps for autonomous driving and lane-level navigation
- Mappls DT subsidiary fully operationalized for government and defense digital transformation
- TLT JV revenues to start from FY '27 onwards after build phase completion
- International revenues already flowing and expected to become sizable in 1-2 years
- Growth trajectory across automotive OEMs including all EVs in market
- Digital twin and 4D mapping capabilities for emerging use cases like drone corridors and EV routing
- Government business expected to be back-ended with Q4 seasonality
- IoT business positioned for growth after current consolidation phase
- Product & platform company advantage over services-oriented competitors

# AZAD ENGINEERING

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- Order book of INR 6,000+ crores provides strong revenue visibility for next 4–5 years
- 8 dedicated lean manufacturing facilities planned in next 12–18 months including world-class forging plant
- CapEx deployment of INR 450 crores during FY '26 for capacity expansion
- Two subsidiaries (Azad Prime and Azad VTC) turned EBITDA neutral, expected PAT positive by Q4 FY '26
- Reiterating top line growth guidance of 25–30% for FY '26
- Expect much stronger growth than 25–30% from next year once facilities stabilize
- INR 300 crore investment in capacity should generate INR 550 crores incremental revenue with 1.8x asset turns
- Target to reach INR 1,000 crore revenue capacity from current INR 450 crore base
- Only EDF-qualified company in India for nuclear power components globally
- Delivering 2 jet engines for DRDO in FY '26 – first of its kind in India
- Moving from component manufacturing to assemblies and subassemblies in aerospace
- Building capabilities for end-to-end engine manufacturing on nationwide contracts
- Advanced conversations with sector leaders across all business segments for new client additions
- Entire INR 6,000 crore order book to be realized over next 5–6 years
- Current wallet share of 1.5–2% per customer with expansion potential to 3–5%
- Saudi Arabia expansion plans in pipeline as second priority after domestic capacity completion

# PRIVI SPECIALITY CHEMICALS

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- Target of INR 5,000 crores revenue and INR 1,000 crores EBITDA in next 3–5 years
- Scheme of amalgamation with Privi Fine Science and Privi Biotechnology to simplify structure
- Capacity expansion to complete by March 2026
- Several super specialty aroma chemicals developed at lab and pilot levels for future growth
- 20% growth guidance maintained going forward
- Converting plants to continuous production for capacity augmentation and automation
- EBITDA margins expected to maintain at current levels (north of 20%)
- Privi Fine Science targeting INR 1,000–1,200 crores revenue contribution
- Overall CapEx of INR 1,100 crores planned to achieve 5K–1K vision
- Phase 1 CapEx of INR 280–300 crores on track
- Working capital days to be reduced from 140 to 120–125 days
- Cyclopentenol production from renewable source (first time) – applications in aroma, pharma, and electronics
- Joint venture expansion plans with 3 more phases being discussed
- Manufacturing Anitol for toothpaste applications (Colgate product)
- Pharma grade camper development in progress
- Patent applications from 10 years of R&D at Privi Biotechnology
- Considering stock split to increase liquidity
- Maintains north of 20% EBITDA margin guidance despite potential product mix changes

# OSWAL PUMPS

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- Revenue growth guidance of 50% to 60% for FY26
- Medium-term CAGR target of 30% to 35%
- EBITDA margin guidance of 27% to 29%
- PAT margin guidance of 18% to 20%
- Capacity expansion from 2 lakh pumps to 5+ lakh pumps within a year
- Solar module capacity expansion to 1.5 gigawatt planned
- PM-KUSUM 2.0 launch expected by end of FY26 with larger scope than first phase
- Order book of 29,961 pumps valued at Rs. 700-800 crores with 120-150 days execution timeline
- Maharashtra Magel Tyala scheme targeting 5 lakh pumps installation
- Working capital cycle improvement – receivables reduced from expected 140-160 days to 125 days
- Government planning to reduce payment cycles further by 30 days
- 100% backward integration across entire solar pumping system
- New product launches planned – helical pumps by Q3, boiler feed pumps by Q3/Q4
- Export business targeting 40-50% growth while maintaining 4% revenue share
- Strong positioning for Component C in KUSUM-2 if clarity improves
- Industry volume expected to grow from 3 lakh pumps in FY25 to 4.5-6 lakh pumps in FY26
- Government confidence increasing for aggressive KUSUM-2 launch based on industry execution capability

# SHAILY ENGINEERING PLASTICS

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- Installing 25 million pen capacity expansion to be completed by end of Q2 FY '26
- Additional 25 million pen capacity for semaglutide planned between end of FY '26 and beginning of FY '27
- Total CapEx of INR 125 crores planned for FY '26
- Effective capacity of 70–75 million pens by beginning of FY '27
- 50% to 60% of total capacity backed by customer commitments
- Expecting healthcare business to contribute significantly to revenue and profitability over next couple of years
- In discussions with multiple customers for volume commitments and capacity requirements for next 3–5 years
- Aligning manufacturing capacity and global manufacturing footprint accordingly
- Focus on expanding horizons to include contract manufacturing for medical devices and IP products
- Eye applicator manufacturing expected to start in Q4 with potential INR 25 crore annual business at maturity
- Neo platform expected to be highest selling platform over next 5 years
- New product launch targeting large innovator pharma at CPHI in October – next generation GLP-1 devices
- Target to fully utilize 70–75 million capacity within 24–36 month timeframe
- Commercial supplies for GLP-1 to be heavily weighted towards Q3 and Q4
- Mixed material products business (steel and plastic) awarded – scalable opportunity
- Consumer electronics revenue expected to start by end of this year or early next year
- Capacity expansion based on customer commitments with 18-month lead time for new capacity additions

# TD POWER SYSTEMS

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- Steam turbine business expected to grow 10–12% domestically and in exports
- Strong pipeline of larger sized 4-pole machine orders in Q2
- Export demand forecast from US and Europe extremely high for gas engine and gas turbine generators
- Expects to exceed current guidance of INR 15 billion consol for FY26 and INR 18 billion for FY27
- Third plant commissioning progressively in Q2 and Q3, adding capacity to reach INR 2,000 crores revenue potential
- Asset optimization targeting INR 2,300–2,400 crores revenue capacity without major new investments for next two years
- Motor business on track for INR 1.5 billion this year, targeting INR 2+ billion next year
- Large synchronous motor orders in pipeline to be finalized shortly
- Railways business expanding to supply US, European, Russian and Indian markets next year
- Hydro segment expects one of highest order inflows in company history next year
- Big hydro refurbishment job received with attractive margins and large order values
- Bidding for additional refurbishment projects in India with potential for significant order booking uptick
- UK design center developing 50–150 megawatt generator products for '28 onwards commercialization
- Plan B activated for Turkey manufacturing to mitigate US tariff impact on 4–5% of overall business
- Turkey plant capacity already available with EUR 4–5 million production planned for Q2 and Q3
- Aftermarket business targeting 6–7% of sales with focus on hydro refurbishment and international expansion
- Strong order book visibility with INR 1,450 crores executable for FY26
- Data center and AI market boom continuing in US and Europe driving power generation equipment demand



# LUMAX AUTO TECHNOLOGIES

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- Robust order book of INR 1,500 crores with visibility across next 3 fiscal years
- 40% of order book is in future and clean mobility solutions
- EBITDA margin guidance to reach 16% by FY '28 from current 13.2%
- H1 EBITDA margins expected between 14% to 15%
- Establishing technology center in Bengaluru by Q3 FY '26 for Tier 0.5 transition
- Setting up China operations for technology benchmarking by Q3 FY '26
- Aftermarket business targeting 20–25% CAGR growth
- Mechatronics vertical expected to reach INR 500+ crores in next 2 years
- Green fuel business targeting 15–20% CAGR growth
- First company in India to localize tubes and fittings for alternate fuel systems
- IAC India expecting orders from 7 new Mahindra models launching over next 3 years
- Diversified revenue mix: 55% PV, 21% 2&3-wheeler, 11% CV, 10% aftermarket
- Annual CapEx guidance of INR 180–200 crores for organic growth
- Debt–equity ratio to normalize at 0.45–0.5x by end of FY '26
- Strategic land acquisition in Gujarat for expansion
- Targeting tripling of revenues from FY '25 base of INR 3,500 crores in next 5–6 years
- Value growth through increased content per vehicle and wallet share expansion
- Software integration capabilities development for comprehensive solutions offering

# APOLLO MICRO SYSTEMS

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- Revenue growth guidance of 45–50% CAGR over FY26 and FY27 driven by core business
- Operating margins projected to improve in first half of FY26 due to favorable operating leverage and product mix
- Working capital cycle days expected to reduce by 100–120 days from FY27 onwards
- Multiple products entering production phase from development stage
- Maiden export order received worth \$13.37 million for advanced avionics system development
- Phase 2 capex already started as per schedule with no delays
- Unit 3 getting ready – occupation starting October, operational by December
- MIGM order expected this financial year with 50% order share between BDL and Apollo
- QRSAM order expected before December 2025
- MOD planning to release INR2 lakh crores worth of orders in next 6 months
- 63% of electronics and electromechanical activities for all DRDO missile programs handled by Apollo
- MIGM potential order value of approximately INR2,000 crores each for Apollo and BDL
- Technology transfer agreement with DRDO for MIGM to be completed in next few weeks
- Credit rating upgraded by two notches to ACUTE A– reflecting enhanced confidence
- Developing cargo drones for defense sector
- Building RF capabilities and contemplating acquisitions in that space
- IDL Explosives acquisition completion expected this week for backward integration into warheads
- Kusha project development completion targeted within 2 years for production phase
- Multiple torpedo programs (EHWT, ALWT, Varunastra) progressing with user trials and orders expected

# ENTERO HEALTHCARE SOLUTIONS

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- Targeting 30% revenue growth in FY26 including both organic and inorganic growth
- On track to surpass 4% full year EBITDA margins
- Working capital target of 60 days by end of FY26 (down from current 66 days)
- Generating positive operating cash flows for full year
- Rate of acquisition will go down in next 2–3 years as penetration reaches saturation
- Targeting INR 500 crores of acquisition revenue recognition in FY26
- More acquisitions in pipeline to be announced after transaction documents signed
- Higher value-added services and margin accretive categories driving margin expansion
- Technology platform already built – focus shifts to monetization and utilization
- Medical devices segment growing aggressively with higher margin structure
- Expanding into weight loss drugs market (Mounjaro, Wegovy distribution)
- Semaglutide generics expected to expand market significantly in FY26
- Exclusive marketing partnerships with Abbott, Roche, and Servier providing higher margins
- 10% reduction in working capital days through ERP-driven controls and data science techniques
- Operating leverage benefits to play out as revenue growth catches up in remaining quarters
- Organized players account for less than 10% of highly fragmented pharma distribution market

# INTERARCH BUILDING SOLUTIONS

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- Capacity expansion to 200,000 metric tons per annum with new Andhra Phase-2 and Kicha box line commissioning this month
- Heavy fabrication unit at Andhra facility expected to commission Q2 next year for data centers, commercial buildings, renewables, semiconductors
- Order book at INR 1,695 crores with strong pipeline – INR 2,500 crores Pipeline 1 (finalization within 6 months) and INR 4,000 crores Pipeline 2 (finalization within 18 months)
- CapEx of INR 150 crores planned for FY26 including new plants in Andhra and Gujarat
- Total capacity to reach INR 2,000 crores by end of this year, targeting order book of INR 1,800–1,900 crores by Q1 next calendar year
- Strategic expansion into heavy structures market – potentially bigger vertical than pre-engineered building
- Growing export opportunities in US and Canada despite tariff concerns – better margins and faster working capital cycle
- Targeting capacity of INR 2,500 crores by FY27–28 with substantial EBITDA margin improvement expected
- Industry agnostic positioning across semiconductors, lithium battery, data centers, renewables
- Partnership with JSPL for multistory buildings and setting up own heavy structure facilities
- 80–85% repeat customer base demonstrating strong positioning
- Aiming to beat 17.5% growth guidance for current year

# DEEP INDUSTRIES

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- Secured Letter of Award from Oil India Limited for workover rigs valued at Rs. 45 crores
- Secured Rs. 96.72 crore contract from Oil India for 7-year charter hiring of workover rigs in Assam and Arunachal Pradesh
- Prabha barge began generating revenue in May 2025 – expecting INR100 crores annual revenue at \$30,000/day rate
- Rajahmundry field enhancement operations started with baseline production – expecting INR140 crores annual revenue from PEC contract
- Order book stands at Rs. 3,051 crores, up 152.15% year-on-year
- Revenue guidance of 30%+ growth year-on-year for next 2-3 years
- Adding 2 new workover rigs to fleet based on recent contract wins
- Planning to add 1-2 tugs and 1-2 vessels to Dolphin fleet in current financial year
- Eyeing INR350-400 crores capex for Dolphin vessel acquisitions over time
- Bidding pipeline of approximately INR700 crores
- Dolphin margins expected at 60%+ due to net opex rate contracts
- Kandla Energy expected to improve operating costs by 1.5-2% from next financial year
- 100% fleet utilization across drilling and workover rigs
- Scaling up modular gas processing under Lease-Operate-Maintain model
- Target to maximize asset utilization across drilling and workover fleet
- Plans for selective value-accretive M&A to broaden service capabilities

# BAAZAR STYLE RETAIL

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- Revenue guidance of 25% growth for FY26
- EBITDA margin guidance of 7–8% (pre-IndAS) for FY26
- PAT margin guidance of 3–4% (pre-IndAS) for FY26
- SSG growth guidance of 7–8% for FY26
- Plans to open 40–50 new stores during FY26
- Target EBITDA margin of 9–10% by FY28 with operating leverage
- UP and Jharkhand expected to shift from focus to core markets in next 2 years
- Warehouse management solution (Infor) implementation by November 2025
- Backend ERP shift from Genesis to SAP HANA retail planned
- Technology investments of 20–25 crores planned for FY26
- Target sales per square feet of 9,800–10,000 by FY27
- Debt reduction target from 157 crores to 120 crores by end of FY26
- Private label contribution at 61% with potential for margin expansion in future
- Trade payable days reduction target to 90 days by FY26–27
- Insurance claim settlement expected in upcoming quarters
- Strong festival season tailwinds expected in Q2 and Q3
- 25% revenue CAGR sustainable over next 2–3 years
- Inventory optimization through technology reducing working capital requirements

# MTAR TECHNOLOGIES

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- FY26 guidance maintained at 25% revenue growth and 21% EBITDA margin
- Sequential improvements expected quarter-on-quarter, particularly in H2
- Nuclear orders of INR 1,000 crores expected in next 3–6 months
- Nuclear segment to grow exponentially from FY27 onwards
- Kaiga 5 and 6 orders expected by August–September 2025
- Multiple refurbishment reactor orders in pipeline across Madhya Pradesh, Rajasthan and Chennai
- Clean Energy segment targeting 15–20% growth in FY26
- Bloom Energy provided highest ever forecast post-tariff announcement with 35% higher numbers
- Increasing wallet share with Bloom Energy across multiple assemblies
- Aerospace and Defense targeting 80% revenue growth in FY26 (from INR 45 crores to INR 100–120 crores)
- European partnerships expanding due to supply chain constraints and workforce shortages
- Long-term contract signed with Weatherford for next 5 years
- Dedicated oil and gas facility in SEZ being set up with INR 70 crores capex
- Working capital days target of 200 days by end of FY26
- Total capex of INR 100+ crores planned for FY26
- Bloom Energy revenue run rate expected to increase to INR 130–150 crores per quarter from FY27
- New products development ongoing for Bloom Energy and Fluence
- Electromechanical actuator systems tender participation with ISRO worth INR 60–70 crores
- Semi cryo engine program expected to launch by FY27

# PENNAR INDUSTRIES

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- Raebareli plant commissioned and achieving 65% utilization, targeting 80% by year-end
- Raebareli at full capacity can generate INR 300 crores revenue annually (20,000 tonnes capacity)
- PEB division expecting very strong Q2 with improved capacity utilization after labor issues resolved
- Ascent order backlog expanded to \$54 million with growth momentum continuing
- Body-in-White secured new clients beyond Stellantis: Hyundai, Sears Automotive, TIVOLT, Ashok Leyland
- New capacity expansions in Body-in-White to drive strong revenue contribution in coming quarters
- Engineering services expanded sales capabilities in U.S. market
- Boilers and process equipment order backlog grown strongly to INR 110 crores
- All 5 prioritized business units can sustain high double-digit growth rates over long term
- Sequential quarter growth mapped out for next 2-3 quarters
- U.S. acquisition revenue to start contributing from Q3-Q4
- Working capital days targeted to reduce from current 76 to long-term 60 days
- PEB India margins targeted to improve by 200-300 basis points to match competitor levels
- Expanded labor sourcing to West Bengal and Orissa to prevent future supply constraints
- Redirecting hydraulics volumes to Europe, Canada, Australia, New Zealand due to U.S. tariffs



# WINDLAS BIOTECH

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- Plant 6 refurbishment on track – 2–3 quarters for mechanical completion then validation
- Phase-wise commercialization of Plant 6 expected in back-end of FY26
- Peak revenue capacity of INR 1,000 crores (excluding injectables) once Plant 6 fully operational
- Injectable facility capacity of INR 100 crores at peak utilization
- Injectable expansion can be triggered in 2 quarters when approaching peak utilization
- Margin expansion trajectory expected to continue as operational efficiency improves
- New dosage form expansion planned after stabilizing current operations (steroids, hormones, soft gel capsules, inhalers, eye drops)
- Export market expansion through new market registrations and MA transfers for Europe in progress
- Schedule M implementation creating structural shift favoring organized players
- Trade Generics portfolio expansion roadmap from current 200+ to 600–800 products
- Distribution network growth target from 1,000+ to 5,000–6,000 stockists
- Geographic expansion beyond North India focus markets
- Inorganic growth opportunities under evaluation with strong cash position
- Injectable facility targeting 18–21% EBITDA margins at full utilization
- All three verticals (CDMO, Trade Generics, Exports) showing growth momentum

# ZAGGLE PREPAID OCEAN SERVICES

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- Planning to increase growth guidance from current 35–40% after Q2
- 6 acquisitions/investments being pursued – 2 completed, 4 in progress
- Workforce to more than double with additional 600–700 people from acquisitions
- Expecting INR 25 crores savings over next 1 year from operational consolidation
- Centralizing technology, finance and HR functions across group companies
- Target of doubling revenue from FY24 base in 3–4 years
- EBITDA margin expansion of 100 basis points every year for next 3 years
- Incentive costs to reduce from current 65% to 50–60% of program fees at steady-state
- AI-powered automation achieving 80%+ reduction in bill processing TAT
- Multilingual conversational AI tool launch in 3–4 months
- Strategic entry into consumer credit card segment via Rio.money acquisition
- Expanding globally in US and MENA regions as key priority markets
- One more large acquisition deal on the verge of closing
- Cross-selling momentum building with existing clients
- 7-year agreement with Mastercard for premium foreign currency co-branded cards
- Dice acquisition expected to generate INR 20–22 crores revenue with 6x multiple
- Bundling payment capabilities with Dice's pure SaaS revenue streams
- International operations acceleration through Dice for MENA and US markets
- Channel partnership with Grant Thornton for enterprise client access
- Churn rate maintained below 1.5% across 3,500+ customers

# AVALON TECHNOLOGIES

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- Entered semiconductor equipment manufacturing space with leading global partner
- Prototype phase underway, production ramp-up expected over next 4-5 quarters
- Upward revised FY26 revenue growth guidance to 23-25% from earlier 18-20%
- Semiconductor equipment vertical could become meaningful growth driver over medium-term
- Targeting to double revenue from FY24 base by FY27
- Order book of INR1,790 crores with 14-month execution period
- Long-term contracts (15-36 months) at INR1,157 crores
- Export-focused Chennai plant commenced production and ramping up
- Phase 2 brownfield expansion in Chennai completion by end of Q3 FY26
- Railway Kavach systems under prototyping, commercial production expected next year
- New product ramp-ups: backup power systems, power transmission systems, aerospace cabin sub-assemblies
- Locomotive engine subsystems and energy storage systems ramping during current financial year
- Working capital improvement target: 120-130 day range from current 142 days
- Operating leverage expected in second half of year
- US facility breakeven expected over next few quarters with key customer ramp-up
- 5G and 5G radios manufacturing for larger Indian clients over next few years
- Box-build mix target to increase from current 56%
- Capex guidance INR45-55 crores maintaining 8-10x asset turns
- Design-led manufacturing expansion through Zepco partnership for drone components

## SENCO GOLD

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- Guidance of 18% to 20% revenue growth for full year
- EBITDA margin guidance of 6.8% to 7.2% (conservative estimate at 7%)
- Target to open 20 stores for FY26 (10 owned, 10 franchisees)
- Focus on opening more franchisees than owned stores going forward
- Diamond jewelry growth strategy – targeting 15% stud ratio from current 11%
- Expanding 9-carat, 14-carat, 18-carat jewelry offerings for younger consumers
- Old gold exchange now 40% of total transactions vs 25% earlier
- Silver and fashion jewelry showing 50%–60% growth
- Creating 11,000+ new designs quarterly for product differentiation
- Focus on Tier 2, Tier 3 expansion through franchisee model
- Melorra acquisition in negotiation stage for new generation reach
- Dynamic hedging policy between 50%–80% based on market conditions
- Inventory investment increased 40%–50% in 15 months for growth support
- Q3 expected to be strong with festive season and wedding dates concentration
- Pan-India expansion strategy focusing on East and North India markets

# TECHNO ELECTRIC & ENGINEERING COMPANY

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- Expected order intake of INR 3,500 crores for FY26
- Growth guidance of 40–50% CAGR for next 2 years
- Monthly revenue target of INR 300 crores in current year (vs INR 200 crores in FY25)
- L1 in orders worth INR 720 crores in advanced stage of receipt
- Chennai data center ready for operations – first phase 5 MW operational
- Data center revenue expected at INR 100–200 crores next year
- Edge data centers at 5 locations planned for deployment during the year
- Smart meters deployment target of 1.7 million by end of current year
- Mumbai edge data center expected operational in H2 FY26
- Noida data center (18 MW) partial completion expected in H2 FY26
- Kolkata data center first phase commissioning between mid–late 2027
- EPS forecast of INR 50 for current year and INR 75 for next year
- Revenue guidance of INR 3,500 crores for FY26 and 25% growth for FY27
- Target to deploy smart meters of more than 1 million during the year
- 100 edge data centers concession from RailTel for Tier 2, Tier 3 cities
- Active funnel of INR 100 crores for data center opportunities
- Targeting INR 2,500 crores per year transmission orders for next 4 years
- TBCB concessions worth INR 2,800 crores revenue over concession period
- Data center business to contribute significantly to margins improvement
- 2.5 million AMI meters concession with high–margin O&M scope under TOTEX model